

ANNUAL REPORT 2024

ROOTED
& RISING



Arrowhead Regional
Development Commission

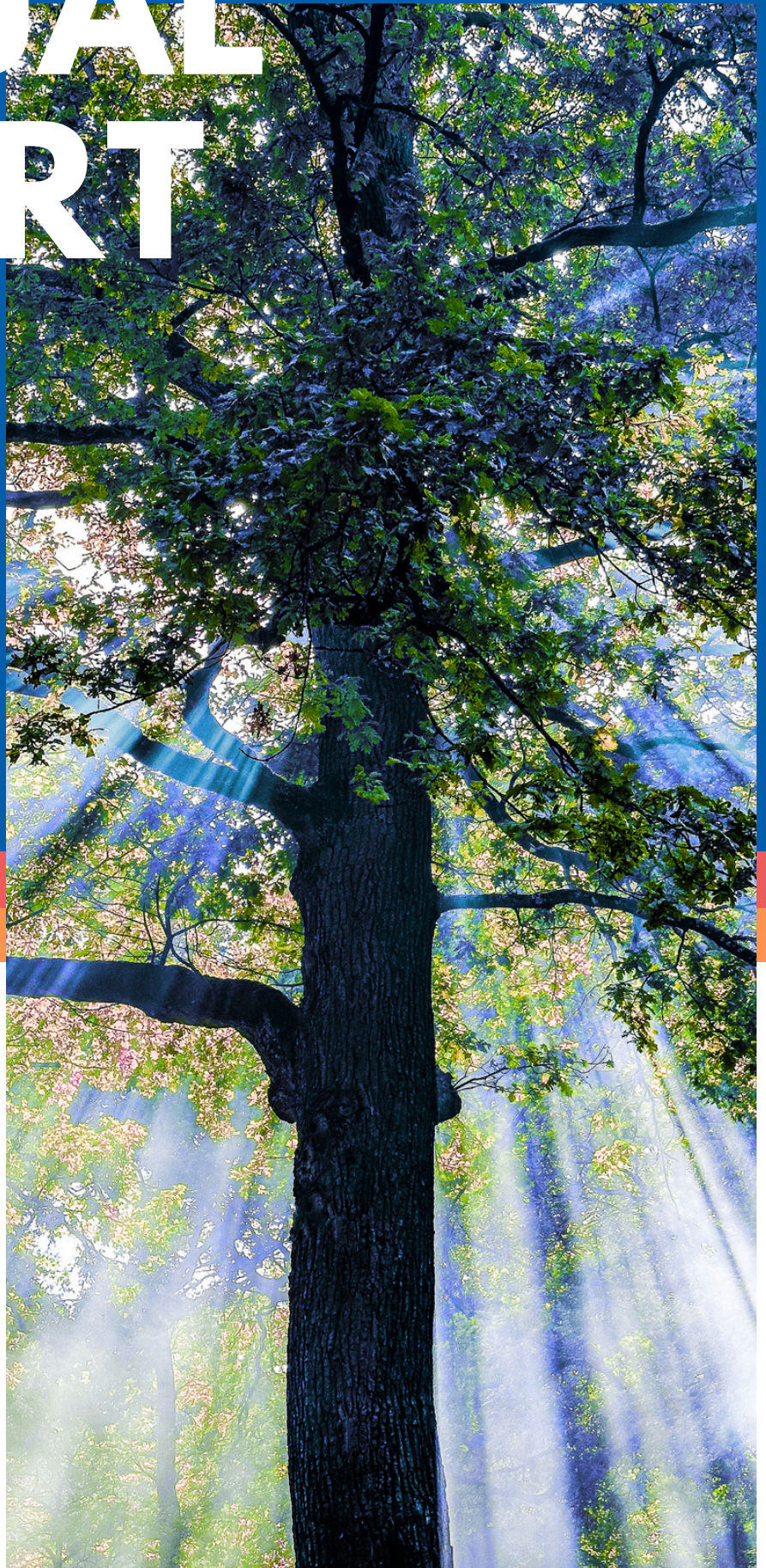


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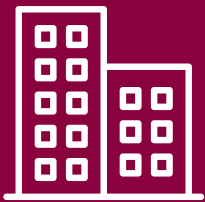
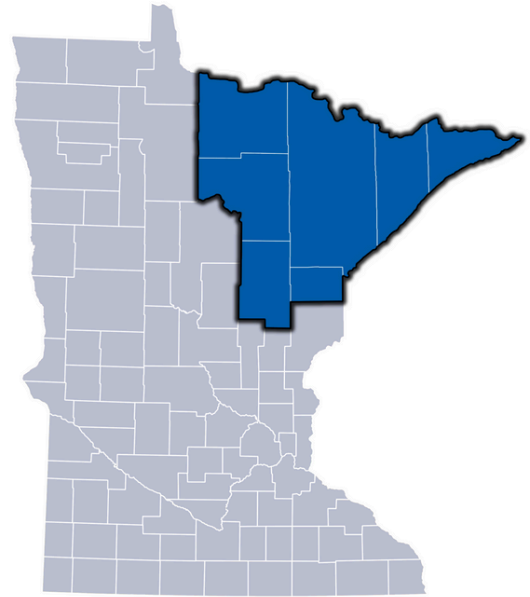
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WHO WE SERVE



Arrowhead Regional Development Commission is proud to serve the seven counties (Aitkin, Carlton, Cook, Itasca, Koochiching, Lake, & St. Louis) in our region, providing local units of government and citizens groups a means to work cooperatively in identifying needs, solving problems, and fostering local leadership.



- 70 CITIES AND TOWNS
- 180 TOWNSHIPS
- 34 SCHOOL DISTRICTS
- 4 TRIBAL NATIONS



- ABOUT 325,716 PEOPLE LIVING IN THE REGION
- 29,334 RACIALLY DIVERSE PEOPLE LIVING IN THE REGION



- 19,946 SQUARE MILES
- 5 COMMERCIAL PORTS
- 13,650 MILES OF HIGHWAY



- 2 NATIONAL FORESTS
- 63% OF THE REGION IS PUBLIC LAND
- OUR REGION IS 23% OF THE STATE'S LAND

WORDS FROM WISDOM



From the ARDC Board and Commission Chair:

The role that ARDC plays in connecting units of government to State and Federal resources is unique. In the 10 years that I have worked alongside ARDC, I have seen many roles played out. I have had the fortune to work with ARDC on projects ranging from bike trails to housing efforts. Most of the time ARDC's role is quiet, in the background, supporting, connecting, and planning. They are not meant to be an out-front agency, yet, they are present, and their impact is tremendous. 2024 was a year of change and challenges, that the ARDC staff took on full force. They are approaching 2025 stronger and focused and I can't wait to see what that focus can bring to the region.

Ginny Storlie

COOK COUNTY COMMISSIONER
ARDC BOARD AND COMMISSION CHAIR

From the Executive Director:

This report shares a snapshot of the Arrowhead Regional Development Commissions (ARDC) 2024 footprint in the region. Our theme this year is Rooted and Rising – drawing on ARDC's 55 years of impact and recognizing that we have much growing to do to keep pace with current needs. ARDC focuses on creating strong and resilient communities in Northeast MN through its three divisions, ARDC Planning, the Arrowhead Area Agency on Aging, and the Duluth-Superior Metropolitan Interstate Council. These divisions, supported by the ARDC Board and Commission, have specific designations and purpose written in statute and designed to help local units of government achieve their goals. Each division works within their limits to achieve ARDC's mission to provide local units of government and citizens groups a means to work cooperatively in identifying needs, solving problems, and fostering local leadership. This work is achieved in many ways, from securing and supporting more than \$9 million dollars in direct investments in the region, to passing through more than \$3 million dollars to regional nonprofits, to updating freight planning components in the long-range Metropolitan Transportation Plan and addressing childcare and housing shortages with our Revolving Loan Fund. In 2024 ARDC addressed many challenges, including changes in leadership, increased government compliance measures and workforce challenges. I am happy to say, that ARDC ended the year with a solid plan to move forward intentionally to address gaps and strengthen our region. We intend to RISE!



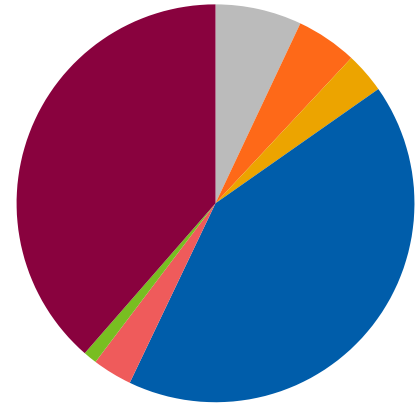
Kristi Kane
ARDC EXECUTIVE DIRECTOR



The information below reflects unaudited figures regarding ARDC's FY 2024 expenditures and revenues. For more information pertaining to ARDC's finances, please visit: ardc.org/finance.

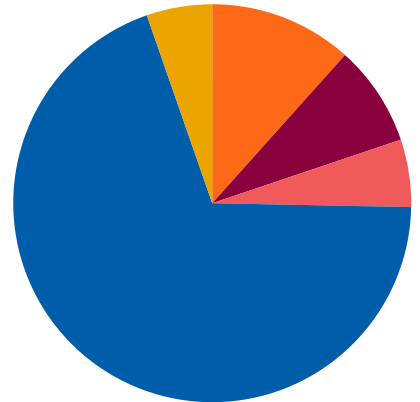
REVENUE BY FUNDING SOURCE:

●	• Property Tax:	\$ 736,375	7%
●	• Revolving Loan - Principal Payment:	\$ 519,104	4.9%
●	• Revolving Loan - Income:	\$ 347,237	3.3%
●	• Federal Sources:	\$ 4,391,446	41.8%
●	• Charges for Services:	\$ 337,811	3.2%
●	• Interest Income:	\$ 116,304	1.1%
●	• State and Local Sources:	\$ 4,050,689	38.6%
Total Revenue:		\$ 10,498,966	



EXPENDITURE BY DIVISION:

●	• Administration and Match:	\$ 1,172,937	11.6%
●	• Economic Development Includes Revolving Loan Fund:	\$ 228,579	8.2%
●	• Metropolitan Interstate Council:	\$ 966,453	5.5%
●	• Area Agency on Aging:	\$ 7,010,118	69.4%
●	• Regional Planning:	\$ 816,528	5.3%
Total Expenditures by Major Division:		\$ 10,194,614	



REFERENCES

1. *ARDC's Finances*: ardc.org/finance

REVOLVING LOAN FUND

WHAT IS THE REVOLVING LOAN FUND?

ARDC provides loans to businesses and non-profit organizations that are located in the seven county Arrowhead Region (Aitkin, Carlton, Cook, Itasca, Koochiching, Lake, St. Louis Counties). We use the interest from these loans to reinvest in other businesses in the Region.

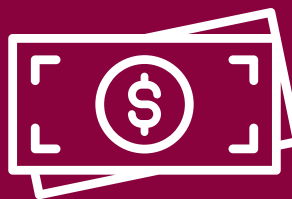
TYPES OF LOAN PROGRAMS

ARDC has two types of RLF programs that can be applied for:



LEGACY

All types of uses, maximum loan is \$250,000. Interest Rate is the market rate. Primarily used for gap financing.



CARES

Working capital for entities negatively impacted by the pandemic, natural disasters, and also for supporting childcare. Maximum of \$75,000 for a 10-year loan, first year is interest only. Interest rate is 75% of the market rate.

LENDING PRIORITIES AND GOALS

The priorities this funding provides is in the aim to:

- Create and or retain permanent employment.
- Encourage and support entrepreneurship sustained through economic disasters.
- Encourage growth of the region's existing business and industry with priority given to those directly impacted by economic injury.
- Reduce unemployment and underemployment in the region in response to economic injury.

REVOLVING LOAN FUND

DISTRIBUTION OF THE RLF LOAN PROGRAM

To date, nearly 250 loans have been loaned all across the region. And with those loans:

- Over \$17 million in funding has been distributed
- 1,122 jobs were created
- 3,260 jobs were saved

RLF STORIES



TAMARACK LEARNING CENTER (TLC) CHILD CARE

Niki, from Tamarack Learning Center, “I have worked in childcare for over 40 years. We have opened 3 other centers through the years and now this 4th center was a challenge. We remodeled the 112-year-old schoolhouse building in Tamarack Minnesota starting in September 2023. The building needed a lot of structural repairs, all new plumbing, and a new HVAC system (Which was covered by LCP), besides all new electrical systems & wiring, walls, flooring, paint etc... Before we started the project, we were told several grants were available & applied for them with the city and county's support. However, the Grant funding anticipated did not pan out. All the funds we applied for still could not complete the huge remodel project... But then we met Chad Ricord (ARDC) and received the ARDC RLF loan of \$75,000, which helped A LOT!! It got us progressing forward towards the finish line again. Chad was easy to talk to and work with and we were so pleased the program worked for us. It ultimately allowed us to open our child care business, as we were tapped out of our savings and other grant money received. We currently employ 6 full-time and 2 Part-time staff and 4 additional expected by late summer.”

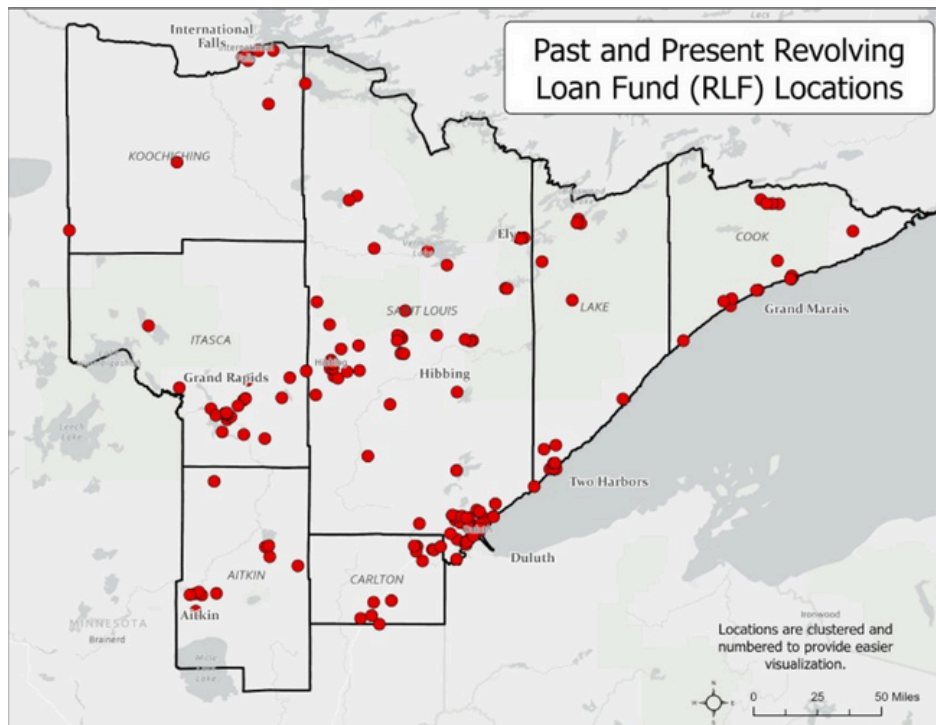
“Our revenue should grow significantly by early fall as we have 12 more children registered to start throughout the late summer and early fall. Currently, we have 10 children enrolled and will be profitable at approximately 20 children.”

REVOLVING LOAN FUND

THE JASPER COMPANY: A FAMILY-OWNED HOSPITALITY BUSINESS

Joan, from The Jasper Company, "Covid had a significant impact on all businesses, including ours. Secluded vacation rental homes became an attractive choice for families and friends planning a recreational excursion. We had the opportunity - challenge to add another vacation rental home to our resort as a neighboring property with a cabin in desperate need of remodeling and upgrading. That's when the Northeast Entrepreneur Fund introduced us to Arrowhead Regional Development Commission, ARDC. The ARDC RLF loan helped the Jasper Company refurbish and complete the "Lake House", the third vacation rental home in the Resort on Jasper Lake. The Lake House is larger and has more amenities than our other two vacation rental homes. The addition of the Lake House to the Resort on Jasper Lake resulted in a 40% increase in our income. Jasper Company was able to increase our capacity, income and the variety of styles in our vacation rental homes at Resort on Jasper Lake.

The Jasper Company is extremely grateful to ARDC for its support. The Resort on Jasper Lake would not be where it is today without the financial support of the ARDC."



THINK YOU COULD BENEFIT FROM THE RLF?

The Revolving Loan Fund spans across all seven counties. If you think you may be a qualified candidate for gap funding to go towards your business, organization, or project, get in contact with us!

CHAD RICORD
ARDC LOAN ADVISOR
CRICORD@ARDC.ORG
(218)-349-3115



ARDC Planning works alongside the people of Aitkin, Carlton, Cook, Itasca, Lake, Koochiching, and Saint Louis Counties as Northeast Minnesota's designated regional development organization since 1969 and the planning organization for the Economic Development District (EDD). We are a regional and community planning consultant to strengthen and advance the Arrowhead Region as a great place to live, work, play, and learn. We provide local units of government and citizens groups a means to work cooperatively in identifying needs, solving problems, and fostering local leadership.

SUMMARY OF 2024 KEY ACCOMPLISHMENTS

State Competitiveness Fund

Obtained a \$290,000 energy funding grant to create public/private and multijurisdictional partnerships; and to deploy clean energy plans for transport, building, and power sectors; and grant application development throughout the Region.

GITCHI-GAMI TRAIL ASSOCIATION (GGTA) STAFF ASSISTANCE

Facilitated connections between the nonprofit Board, the Minnesota Department of Natural Resources (MnDNR), Minnesota Department of Transportation, and local government representatives along Lake Superior's North Shore with staff providing Executive Director services to the GGTA. **Through these partnerships, ARDC helped the GGTA secure funding for more than 36 constructed miles of the eventual 86-mile trail corridor for this internationally renowned destination.** The work secured grants for a youth engagement trail habitat restoration trip in Cook County, coordinated the GGTA's Annual Northshore Bike Ride, continued to narrow the crossing distance for trail users to increase safety on Highway 61 in Beaver Bay; and coordinated a round-trip biking field trip with fifth grade youth from William Kelley School in Silver Bay. To learn more, please visit <https://www.ggta.org>.



Northland Climate Resilience Collaborative

Strengthening Resilience Against Climate Change and Coastal Hazards!

Leveraged \$1.85 million for Saint Louis, Carlton, Cook, and Lake Counties, and the Bois Forte, Fond du Lac, and Grand Portage Reservations.



North Shore Management Plan and Geographic Information Systems (GIS)

Provided meeting facilitation and planning services to the North Shore Management Board (NSMB) and supports the ongoing update to the North Shore Management Plan, which guides development along Lake Superior's shoreline in Cook, Lake, and St. Louis Counties. The plan update includes contributions by the NSMB's Technical Advisory Committee, ARDC's GIS staff, University of Minnesota-Duluth U-Spatial, and the Minnesota Lake Superior Coastal Program. The GIS Coastal Erosion Hazard work consisted of a modernized reclassification of erosion sites as part of the guide for variance and setback decisions and was field validated at year-end. To learn more, please visit the NSMB website and the Coastal Erosion Hazard Viewer.

Carlton Transportation Plan

Initiated a transportation visioning process with the City of Carlton to prioritize development direction and assist all levels of government in strategic planning as MnDOT prepares to reconstruct segments of Trunk Highways 210 and 45 within the City of Carlton. ARDC and our consultant, TKDA, facilitated the taskforce kickoff meeting in October 2024. ARDC conducted business surveys the rest of the year to identify opportunities. Work is expected to conclude in September 2025.

Northeast MN Area Transportation Partnership (NEMNATP)

The NEMNATP **approved Saint Louis County Rice Lake, Duluth Transit Amenities, Hermantown Connector Segments 1 & 2, and Saint Louis County 40th Avenue West Trail projects to receive federal aid in the amount of \$1.8 million for Fiscal Year (FY) 2028** under the Transportation Alternatives (TA) Program. They also **approved Fiscal Year 2028 Federal Aid Candidate Projects** as follows: Aitkin County State Aid Highways (CSAH) 4, Pine CSAH 61, Itasca CSAH 4, and St. Louis CSAH 25. In addition, the NEMNATP Project Review Taskforce successfully **reviewed applications totaling over \$5 million in Federal Transportation Assistance** under Promoting Resilient Operations for Transformative, Efficient, Cost-effective Transportation (PROTECT), Carbon Reduction Program (CRP), and Transportation Alternatives Program (TA). To learn more, please visit <https://nemnatp.org/atp/ta/>.

Regional Transportation Advisory Committee (RTAC) and Scenic Byways

Collaborated with the NSSD Committee, University of Minnesota Duluth, and Cook, Lake, and Saint Louis County Historical Societies on the North Shore Scenic Drive (NSSD) "History Hikes" effort to consider various interpretative delivery methods to enhance North Shore visitors' experiences at strategic locations in undervalued sites near trails or other hiking and walking opportunities.

Revised Avenue of Pines (AoP) Scenic Byway logo and priority site map with AoP members and shared them with MnDOT. Approval was initiated end of 2024.

ARDC authored and AoP approved a support letter for a Leech Lake Band of Ojibwe National Scenic Byway grant to create a cultural tourism center and gathering space for community events, including pow wows, on the Byway.

Met with all Scenic Byways to determine, and confirmed with MnDOT, that the Byways' five-year workplan goals set in 2019 had sunset. A workplan update exercise to determine new goals is slated for Year 2025.

Regional Transportation Coordinating Council (RTCC)

Collaborated with the Minnesota Department of Transportation (MnDOT) District 1 to help form the Healthcare Subcommittee consisting of assisted living and healthcare providers, Public Health and Human Services groups from all seven counties in the Arrowhead Region, MnDOT program managers, and a State Representative. **The goal of the Subcommittee and its work with the University of...**

Regional Transportation Coordinating Council (RTCC) (Continued)

...Minnesota's Empowering Small Communities Program is to identify areas of economic loss in the Region caused by transportation insecurity that result in missed healthcare appointments. ARDC staff also provided technical assistance, 15 to 20 transportation access and equity presentations to multiple stakeholders, including at the State and National Conference levels, and distributed transportation access resources at the Saint Louis County Health and Human Services conference.



STATEWIDE HEALTH IMPROVEMENT PROGRAM (SHIP)

Assisted SHIP coordinators for the seven counties of the Arrowhead Region on Active Living/Active Transportation initiatives, provided technical assistance for Safe Routes to School (SRTS) grants, and met with the Duluth School District SRTS coordinator to plan future initiatives. Staff completed the Mesabi East/City of Aurora SRTS project. An unexpected budget surplus led to the procurement of bicycle racks for the school. The Silver Bay William-Kelley School SRTS kicked off in the Fall.

ECONOMIC DEVELOPMENT DISTRICT (EDD)

In 2024, ARDC secured and supported **more than \$9 million** via successful grant applications through the U.S. Economic Development Administration (EDA) benefiting the City of Rice Lake, Minnesota North Colleges, and Grand Portage Band of Lake Superior Chippewa.

To see our goals for the Arrowhead Region, please see our most recent Comprehensive Economic Development Strategy (CEDS).



REFERENCES

1. **NSMB website:** <https://northshoremanagementboard.com/>
2. **Coastal Erosion Hazard Viewer:**
<https://experience.arcgis.com/experience/4b8f327134bd4ab38a1d47cd65181be0>
3. **Gitchi-Gami Trail Association Website:** <https://www.ggta.org/>
4. **NEMNATP Transportation Alternatives Program** :<https://nemnatp.org/atp/ta/>
5. **Comprehensive Economic Development Strategy (CEDS)**: <https://www.ardc.org/ceds/>



The Arrowhead Regional Development Commission is designated by the Minnesota Board on Aging as the Area Agency on Aging for the Planning and Service Area under authority of Title III of the Older Americans Act (OAA). **The Arrowhead Area Agency on Aging (AAAA)** is committed to helping older adults maintain their highest level of independence.

SUMMARY OF 2024 KEY ACCOMPLISHMENTS

- Caregiver Conference: Let's Journey Together hosted with ~100 attendees and keynote by Dasha Kiper.
- Conducted multiple Title III OAA grantee training sessions.
- Participated in a pilot Adult Protective Services (APS) wrap-around project.
- Coordinated monthly webinars, newsletters, and sustainability work for ARCHS and SCRUBS camps.
- Presented 10 Aging Impact Awards to regional businesses.
- Served thousands through the Senior LinkAge Line (SLL).

Over \$3 million distributed between **53 grants** (Title III, ARPA, NSIP, and State funds) to **18 agencies serving all seven counties.**

- **Title IIIB:**
 - Served **9,234 individuals** services include performance of heavy household chores including snow removal, delivering light housekeeping tasks such shopping for food, arranging and providing assisted transportation to medical appointments
- **Title IIIC:**
 - Delivered **276,847 meals** to **7,517 older adults.**
- **Title IIID:**
 - Provided **5,413 classes** to **1,049 people.**
- **Title IIIE:**
 - Provided **3,306 counseling sessions** to **388 caregivers.**
 - Delivered **6,338 respite care hours** to **64 caregivers.**

SENIOR LINKAGE LINE CONTACT CENTER

- Served **5,659 individuals** (2,755 new clients), created 7,650 distinct cases.
- **PAS processed 5,909 screens.**
- **Resource coordinators** served 1,258 people, secured services for 325 individuals and processed 481 online referrals.
- **Senior LinkAge Line Medicare counseling** served 172 clients served by 23 volunteers, who donated 926 volunteer hours.
- Held **79 outreach events**, including 29 focused on Healthcare Fraud Waste and Abuse.





CAREGIVER CONFERENCE: LET'S JOURNEY TOGETHER

- On May 22, 2024, the Arrowhead Area Agency on Aging hosted its annual Caregiver Conference, welcoming nearly 100 caregivers, professionals, and community partners for a day of connection, learning, and support. Held as a full-day event, the conference featured keynote speaker Dasha Kiper, author of *Traveler's to Unimaginable Lands*, whose powerful reflections on the emotional challenges of caregiving deeply resonated with attendees. Kiper's insights into caregiver grief, psychological strain, and the complexity of love in dementia care offered both validation and hope. The conference also included interactive breakout sessions on local resources, self-care strategies, and practical tools for navigating caregiving roles, as well as mindfulness-based offerings for renewal and reflection. Participants shared that they felt seen, supported, and more connected to a broader network of care.



ADULT PROTECTIVE SERVICES

- Arrowhead Area Agency on Aging was invited by MN Department of Human Services to participate in an Adult Protective Services, (APS) wrap around service pilot. Since January 2024 AAAA has partnered with our county APS staff to provide support to vulnerable NE Minnesotans by coordinating and paying for medical transportation, food, home modifications, utility assistance and much more. The pilot is funded through the American Rescue Plan Act and ends September 30th, 2025. As a result of pilot collaboration and funding, AAAA and County relationships are stronger and vulnerable adults, and their caregivers are being connected to much needed services and case management that help mitigate risk and support independence.

To **learn more**, see the [June AAAA Newsletter Article](#).

ARROWHEAD AREA AGENCY ON AGING



AGING IMPACT AWARDS

- 2024 marked the 3rd consecutive year that the Arrowhead Area Agency on Aging (AAAA) awarded Aging Impact Awards (AIA) to honor businesses who provide exceptional services or accommodations to enhance accessibility and experiences for people of all ages. This can be as simple as making accessibility improvements like clear signage or keeping sidewalks shoveled. Or training staff to engage respectfully with all customers—inclusive of those with hearing, vision, mobility, sensory, or other needs. Creating an Age-Friendly workplace by offering flexible schedules, ergonomic workspaces, and valuing older workers' experience is another way employers can adopt Age-Friendly best practices.
- To learn more about the Aging Impact Award or Age-Friendly Business trainings, email agefriendlyarrowhead@ardc.org or call 218-529-7525.

REFERENCES

1. **Older Americans Act:** <https://www.congress.gov/crs-product/R43414>
2. **June AAAA Newsletter Article:** <https://mailchi.mpl/ardc/aaaa-newsletter-june-2025-update-21556178>

METROPOLITAN INTERSTATE COUNCIL



The **Duluth-Superior Metropolitan Interstate Council (MIC)** is the designated Metropolitan Planning Organization (MPO) for the bi-state (Minnesota and Wisconsin) area that includes Duluth, Superior, Hermantown, Proctor, Rice Lake and surrounding townships. The MIC is one of 420 MPOs nationwide.

The MIC conducts transportation planning initiatives and programs federally-funded projects to improve how people and goods move throughout our region, safely and efficiently.

SUMMARY OF 2024 KEY ACCOMPLISHMENTS

Highlights of the MIC's major accomplishments in 2024 include completing our 25-year transportation plan, securing a significant federal safety planning grant, assisting WisDOT and MnDOT in planning for the Blatnik Bridge reconstruction project, and strengthening regional coordination across multiple transportation modes. Many of these important initiatives will continue into 2025 and include:

Metropolitan Transportation Plan (MTP)

We completed a two-year planning process to comprehensively update our long-range Metropolitan Transportation Plan, **Sustainable Choices 2050**, for the greater Duluth-Superior area.

- Implemented performance-based planning framework and project prioritization process;
- Conducted public engagement activities that included focus group discussions with targeted stakeholders to better understand area transportation needs, issues and opportunities;
- Adopted by MIC Policy Board in October 2024.

Safety Action Plan Development

We were awarded a \$250,000 federal Safe Streets and Roads for All (SS4A) planning grant to develop a comprehensive **Safety Action Plan** for the greater Duluth-Superior area.

- Secured an additional \$62,500 MnDOT grant to cover the 20% local match amount (total budget: \$312,500);
- Completed the technical **safety analysis and strategy components** of the Plan;
- RFP and consultant selection to conduct the planning process will occur in 2025, with an expected July 1 project start date.



SPECIALIZED PLANNING AREAS

Roadway

- Provided traffic modeling support for regional projects, including for the Blatnik Bridge reconstruction planning between Duluth and Superior;
- Participated in planning for St. Louis County's 40th Ave West and Piedmont Ave/24th Ave West reconstruction projects.



Transit and Multimodal

- Maintained partnership with Duluth Transit Authority (DTA) for regional transit planning;
- Participated in Greater Minnesota Transit Plan Advisory Group.

Harbor and Freight

- Facilitated quarterly meetings of the Harbor Technical Advisory Committee (HTAC) and its subcommittees and working groups;
- Participated in MnDOT State Freight Plan update;
- Updated freight planning components in long-range MTP.

Bicycle and Pedestrian

- Facilitated the 2025 update of the **Duluth-Superior Area Bicycle Transportation Plan**;
- Conducted quarterly meetings of the Bicycle-Pedestrian Advisory Committee (BPAC) and its subcommittees;
- Continued bike count program across the Duluth area;
- Explored bike/pedestrian facilities for Blatnik Bridge project.

FUNDING AND PROGRAMS

Transportation Improvement Programs (TIPs)

- Managed the 2024-2027 TIPs, documents that program all federally-funded surface transportation projects for Duluth and Superior for four years;
- Completed annual project solicitation and prioritization process for 2025-2028 programs;
- Adopted updated federal performance measure targets for safety, infrastructure, and system reliability.

Carbon Reduction Program

- Awarded FY25 funds to City of Duluth for West Superior Street corridor project;
- Allocated FY26 funds for Duluth Campus Connector project;
- City of Superior submitted trail design project for Wisconsin CRP funds.

FUNDING AND PROGRAMS (CONT.)



Administration and Coordination

- Maintained the MIC's coordinated planning role by conducting monthly meetings of the MIC Policy Board and its Transportation Advisory Committee and participating in local jurisdictional transportation planning initiatives;
- MIC Director participated in leadership role with the national Association of Metropolitan Planning Organization (AMPO).

REFERENCES

1. **Sustainable Choices 2050** - <https://dsmic.org/long-range/>
2. **Safety Action Plan** - <https://www.transportation.gov/grants/ss4a/comprehensive-safety-action-plans>
3. **Safety Analysis and Strategy Components** - https://dsmic.org/wp-content/uploads/2025/01/MIC-Safety-Action-Plan_Phase-1_Summary_with_Appendices.pdf
4. **Duluth-Superior Area Bicycle Transportation Plan** - <https://dsmic.org/study/bicycle/>



County Board Representatives (8)

Aitkin County: Michael Kearney*

Carlton County: Susan Zmyslony*

Cook County: Ginny Storlie*, Chair

Itasca County: John Johnson*, Vice Chair

Koochiching County: Destry Hell*

Lake County: Jeremy M. Hurd

St. Louis County: Annie Harala*

St. Louis County: Ashley Grimm

Representative of Cities, Townships, Tribal Nations, and School Districts (23)

Aitkin Cities <10K: VACANT

Aitkin Townships: Jim Berg

Carlton Cities >10K: Roger Maki (Cloquet)

Carlton Cities <10K: David Lucas (Kettle River)

Carlton Townships: Clayton Kauppila (Carlton)

Cook Cities <10K: Michael Garry (Grand Marais)

Cook Townships: VACANT

Itasca Cities >10k: Dale Adams (Grand Rapids)

Itasca Cities <10K: Calvin Saari (Nashwauk)

Itasca Townships: Mike Baltus (Hill City)

Koochiching Cities <10K: Brian Briggs (International Falls)

Koochiching Townships: Kevin Adee (Koochiching County)

Lake Cities <10K: VACANT

Lake Townships: VACANT

St. Louis Cities >10k: VACANT (hibbing)

St. Louis Cities >10k: Terese Tomanek

St. Louis Cities <10K: Laurence Cuffee Jr. (Virginia)

St. Louis Townships: Cal Warwas (Eveleth)

Bois Forte Tribal Council: VACANT

Fond du Lac Tribal Council: Jason Hollinday*, Secretary

Grand Portage Tribal Council: Robert Deschampe

School Districts: Pat Medure (ISD #318, Grand Rapids)

School Districts: Walter Hautala (ISD #2711, Mesabi East)

At-Large (Citizen) Members (8)

Sarah Carling (BOVEY)

Dirk Davis (Morcom Township)

Pam Franklin (Duluth)

Mike Hoops (Silver Creek)

Joel Hoppe* (McGregor)

Paul Nevanen* (International Falls)

Allen Rasmussen* (International Falls)

Stephen Sydow (Duluth)

ADVISORY MEMBERS (2)

AAAA Advisory Board: Steve Lyons*

MIC Policy Board: VACANT *denotes members of the ARDC Board

OFFICERS

Ginny Storlie*, Chair

John Johnson* Vice Chair

Allen Rasmussen*, Treasurer

Jason Hollinday*, Secretary



**INTERESTED IN LEARNING MORE ABOUT ARDC
OR ECONOMIC DEVELOPMENT IN THE
ARROWHEAD REGION?**

**INTERESTED IN SERVING ON ANY
BOARDS, COMMITTEES, OR THE
COMMISSION?**

**PLEASE REACH OUT FOR MORE
INFORMATION!**

**INFO@ARDC.ORG
KKANE@ARDC.ORG
218-529-7524**





Arrowhead Regional Development Commission



ARROWHEAD REGIONAL DEVELOPMENT COMMISSION
221 WEST FIRST STREET
DULUTH, MN 55812

WWW.ARDC.ORG
INFO@ARDC.ORG
(218) 722-5545

EOE/AA/M/F/VET/DISABILITY/LGBTIQ/AGE EMPLOYER